

# Auditing Procedures Report

Issued under P.A. 2 of 1968, as amended.

Local Government Type <input type="checkbox"/> City <input type="checkbox"/> Township <input checked="" type="checkbox"/> Village <input type="checkbox"/> Other		Local Government Name Village of Three Oaks		County Berrien	
Audit Date 2/28/05		Opinion Date 2/19/05		Date Accountant Report Submitted to State: 1/30/06	

We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the *Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan* by the Michigan Department of Treasury.

We affirm that:

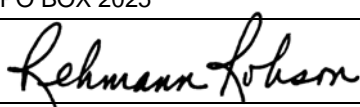
1. We have complied with the *Bulletin for the Audits of Local Units of Government in Michigan* as revised.
2. We are certified public accountants registered to practice in Michigan.

We further affirm the following. "Yes" responses have been disclosed in the financial statements, including the notes, or in the report of comments and recommendations

You must check the applicable box for each item below.

- |   |  |   |
|---|--|---|
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 1. Certain component units/funds/agencies of the local unit are excluded from the financial statements.   |
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 2. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980).  |
| <input checked="" type="checkbox"/> Yes | <input type="checkbox"/> No            | 3. There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended).  |
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.   |
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).   |
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 6. The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit.   |
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year). |
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 8. The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 1995 (MCL 129.241).   |
| <input type="checkbox"/> Yes            | <input checked="" type="checkbox"/> No | 9. The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95).  |

We have enclosed the following:	Enclosed	To Be Forwarded	Not Required
The letter of comments and recommendations.	X		
Reports on individual federal financial assistance programs (program audits).			X
Single Audit Reports (ASLGU).			X

Certified Public Accountant (Firm Name) REHMANN ROBSON GERALD J. DESLOOVER, CPA				
Street Address 5800 GRATIOT, PO BOX 2025		City SAGINAW	State MI	Zip 48605
Accountant Signature 			Date 1/30/06	

# **Village of Three Oaks**

**Berrien County, Michigan**

## **FINANCIAL STATEMENTS**

**For the Year Ended  
February 28, 2005**



**REHMANN ROBSON**

*Certified Public Accountants*

**VILLAGE OF THREE OAKS, MICHIGAN**  
**For the Fiscal Year Ended February 28, 2005**

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# REHMANN ROBSON

*Certified Public Accountants*

A member of THE REHMANN GROUP



## **INDEPENDENT AUDITORS' REPORT**

December 19, 2005

Members of the Village Council  
Village of Three Oaks  
Three Oaks, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the ***Village of Three Oaks, Michigan***, as of and for the year ended February 28, 2005, which collectively comprise the Village's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the Village's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and aggregate remaining fund information of the Village of Three Oaks, Michigan, as of February 28, 2005, and the respective changes in financial position and cash flows, where applicable, thereof, and the budgetary comparisons for the general fund, for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The Village has elected not to present Management's Discussion and Analysis as required supplementary information. The GASB has determined that such information is necessary to supplement, although not required to be part of, the basic financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collective comprise the Village's basic financial statements. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements of the Village of Three Oaks. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly presented in all material respects in relation to the basic financial statements taken as a whole.

A handwritten signature in black ink, reading "Lehmann Lohson". The script is cursive and fluid, with the first name "Lehmann" and last name "Lohson" clearly distinguishable.

## BASIC FINANCIAL STATEMENTS

# GOVERNMENT-WIDE FINANCIAL STATEMENTS

# VILLAGE OF THREE OAKS, MICHIGAN

## Statement of Net Assets

February 28, 2005

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	
<b>Assets</b>				
Cash and cash equivalents	\$ 249,929	\$ 369,293	\$ 619,222	\$ 83,732
Receivables	118,182	88,746	206,928	52,614
Internal balances	33,151	(33,151)	-	-
Other assets	42,003	4,534	46,537	-
Capital assets not being depreciated	-	54,517	54,517	-
Capital assets being depreciated, net	471,103	6,387,265	6,858,368	-
 Total assets	 914,368	 6,871,204	 7,785,572	 136,346
<b>Liabilities</b>				
Accounts payable and accrued expenses	15,740	46,245	61,985	56,250
Long-term liabilities:				
Due within one year	19,709	127,000	146,709	20,000
Due in more than one year	-	3,779,000	3,779,000	20,000
 Total liabilities	 35,449	 3,952,245	 3,987,694	 96,250
<b>Net Assets</b>				
Invested in capital assets, net of related debt	451,394	2,535,782	2,987,176	-
Restricted for:				
Streets and highways	43,029	-	43,029	-
Unrestricted	384,496	383,177	767,673	40,096
 <b>Total net assets</b>	 <b>\$ 878,919</b>	 <b>\$ 2,918,959</b>	 <b>\$ 3,797,878</b>	 <b>\$ 40,096</b>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Activities**  
**For the Year Ended February 28, 2005**

<b>Functions / Programs</b>	<b>Expenses</b>	<b>Program Revenues</b>			<b>Net (Expense) Revenue</b>
		<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>	
<b>Primary government</b>					
Governmental activities:					
Legislative	\$ 9,300	\$ -	\$ -	\$ -	\$ (9,300)
General government	139,181	2	-	-	(139,179)
Public safety	290,467	68,804	-	-	(221,663)
Public works	440,827	80,763	122,842	106	(237,116)
Planning and economic development	11,408	-	-	-	(11,408)
Parks and recreation	24,225	1,750	-	-	(22,475)
Interest on long-term debt	1,273	-	-	-	(1,273)
Total governmental activities	<u>916,681</u>	<u>151,319</u>	<u>122,842</u>	<u>106</u>	<u>(642,414)</u>
Business-type activities:					
Sewer	395,495	346,862	10,786	-	(37,847)
Water	313,083	222,480	4,215	-	(86,388)
Total business-type activities	<u>708,578</u>	<u>569,342</u>	<u>15,001</u>	<u>-</u>	<u>(124,235)</u>
Total primary government	<u>\$ 1,625,259</u>	<u>\$ 720,661</u>	<u>\$ 137,843</u>	<u>\$ 106</u>	<u>\$ (766,649)</u>
<b>Component unit</b>					
Downtown Development Authority	<u>\$ 88,400</u>	<u>\$ -</u>	<u>\$ 42,008</u>	<u>\$ -</u>	<u>\$ (46,392)</u>

continued...

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Activities (Concluded)**  
**For the Year Ended February 28, 2005**

	<b>Primary Government</b>			<b>Component Unit</b>
	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>	
<b>Changes in net assets</b>				
Net (expense) revenue	\$ (642,414)	\$ (124,235)	\$ (766,649)	\$ (46,392)
General revenues:				
Property taxes	386,998	-	386,998	74,564
State-shared revenues	194,430	-	194,430	-
Grants and contributions not restricted to particular programs	32,619	-	32,619	-
Unrestricted interest income	2,357	-	2,357	-
Transfers - internal activities	(11,685)	11,685	-	-
Total general revenues and transfers	604,719	11,685	616,404	74,564
Change in net assets	(37,695)	(112,550)	(150,245)	28,172
Net assets, beginning of year	916,614	3,031,509	3,948,123	11,924
<b>Net assets, end of year</b>	<b>\$ 878,919</b>	<b>\$ 2,918,959</b>	<b>\$ 3,797,878</b>	<b>\$ 40,096</b>

The accompanying notes are an integral part of these financial statements.

## FUND FINANCIAL STATEMENTS

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Balance Sheet**  
**Governmental Funds**  
**February 28, 2005**

	<u>General</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b><u>ASSETS</u></b>			
<b>Assets</b>			
Cash and cash equivalents	\$ 239,931	\$ 9,998	\$ 249,929
Taxes receivable	4,663	-	4,663
Accounts receivable	1	-	1
Due from other governments	35,115	23,583	58,698
Due from other funds	38,021	14,372	52,393
Due from component unit	54,820	-	54,820
Prepaid items	42,003	-	42,003
	<u>42,003</u>	<u>-</u>	<u>42,003</u>
<b><u>TOTAL ASSETS</u></b>	<u>\$ 414,554</u>	<u>\$ 47,953</u>	<u>\$ 462,507</u>
<b><u>LIABILITIES AND FUND BALANCES</u></b>			
<b>Liabilities</b>			
Accounts payable	\$ 14,183	\$ -	\$ 14,183
Accrued liabilities	1,119	54	1,173
Due to other funds	14,372	4,870	19,242
	<u>14,372</u>	<u>4,870</u>	<u>19,242</u>
Total liabilities	<u>29,674</u>	<u>4,924</u>	<u>34,598</u>
<b>Fund balances</b>			
Reserved for:			
Prepaid items	42,003	-	42,003
Unreserved:			
Undesignated	342,877	-	342,877
Undesignated, reported in nonmajor special revenue funds	-	43,029	43,029
	<u>-</u>	<u>43,029</u>	<u>43,029</u>
Total fund balances	<u>384,880</u>	<u>43,029</u>	<u>427,909</u>
<b><u>TOTAL LIABILITIES AND FUND BALANCES</u></b>	<u>\$ 414,554</u>	<u>\$ 47,953</u>	<u>\$ 462,507</u>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Reconciliation of Fund Balances on the Balance Sheet**  
**for Governmental Funds to Net Assets of**  
**Governmental Activities on the Statement of Net Assets**  
**February 28, 2005**

Fund balances - total governmental funds	\$ 427,909
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Add - capital assets being depreciated	1,140,153
Deduct - accumulated depreciation	(669,050)
Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.	
Deduct - bonds payable	(19,709)
Deduct - accrued interest on bonds payable	(384)
Net assets of governmental activities	<u><u>\$ 878,919</u></u>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Year Ended February 28, 2005**

	<b>General</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
<b>Revenues</b>			
Property taxes	\$ 386,998	\$ -	\$ 386,998
Special assessments	106	-	106
Licenses and permits	106,982	-	106,982
Intergovernmental	194,430	122,590	317,020
Police charges	50,851	-	50,851
Parks revenue	1,750	-	1,750
Interest revenue	2,357	252	2,609
Other revenues	24,355	-	24,355
	<hr/>	<hr/>	<hr/>
Total revenues	767,829	122,842	890,671
	<hr/>	<hr/>	<hr/>
<b>Expenditures</b>			
Current:			
Legislative	9,300	-	9,300
General government	130,259	-	130,259
Public safety	280,879	-	280,879
Public works	288,707	131,006	419,713
Planning and economic development	6,575	-	6,575
Parks and recreation	12,838	-	12,838
Debt service:			
Principal	18,906	-	18,906
Interest and fiscal charges	1,641	-	1,641
Capital outlay	42,804	-	42,804
	<hr/>	<hr/>	<hr/>
Total expenditures	791,909	131,006	922,915
	<hr/>	<hr/>	<hr/>
Revenues over (under) expenditures	(24,080)	(8,164)	(32,244)
	<hr/>	<hr/>	<hr/>
<b>Other financing sources (uses)</b>			
Transfers in	-	20,794	20,794
Transfers out	(11,685)	(20,794)	(32,479)
	<hr/>	<hr/>	<hr/>
Total other financing sources (uses)	(11,685)	-	(11,685)
	<hr/>	<hr/>	<hr/>
Net changes in fund balances	(35,765)	(8,164)	(43,929)
	<hr/>	<hr/>	<hr/>
Fund balances, beginning of year	420,645	51,193	471,838
	<hr/>	<hr/>	<hr/>
<b>Fund balances, end of year</b>	<u>\$ 384,880</u>	<u>\$ 43,029</u>	<u>\$ 427,909</u>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**For the Year Ended February 28, 2005**

Net change in fund balances - total governmental funds	\$ (43,929)
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Amounts reported for *governmental activities* in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Add - capital outlay	43,708
Deduct - depreciation expense	(56,748)

Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.

Add - principal payments on long-term liabilities	18,906
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Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.

Add - decrease in accrued interest payable on bonds	368
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Change in net assets of governmental activities	\$ (37,695)
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The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Revenues, Expenditures and Changes**  
**in Fund Balance - Budget and Actual**  
**General Fund**  
**For the Year Ended February 28, 2005**

	<u>Original/ Final Budget</u>	<u>Actual</u>	<u>Actual Over (Under) Final Budget</u>
<b>Revenues</b>			
Property taxes	\$ 419,000	\$ 386,998	\$ (32,002)
Special assessments	-	106	106
Licenses and permits	85,300	106,982	21,682
Intergovernmental	200,000	194,430	(5,570)
Police charges	48,000	50,851	2,851
Parks revenue	-	1,750	1,750
Interest revenue	5,500	2,357	(3,143)
Other revenues	71,000	24,355	(46,645)
	<u>828,800</u>	<u>767,829</u>	<u>(60,971)</u>
<b>Total revenues</b>			
	<u>828,800</u>	<u>767,829</u>	<u>(60,971)</u>
<b>Expenditures</b>			
Legislative	9,300	9,300	-
	<u>9,300</u>	<u>9,300</u>	<u>-</u>
General government:			
Clerk	45,000	40,924	(4,076)
Elections	2,700	1,302	(1,398)
Treasurer	9,000	8,002	(998)
Other	120,050	80,031	(40,019)
Total general government	176,750	130,259	(46,491)
	<u>176,750</u>	<u>130,259</u>	<u>(46,491)</u>
Public safety:			
Police	191,249	225,687	34,438
Fire	-	45,356	45,356
Building Inspection	13,950	9,836	(4,114)
Total public safety	205,199	280,879	75,680
	<u>205,199</u>	<u>280,879</u>	<u>75,680</u>
Public works:			
Streets	294,550	288,707	(5,843)
	<u>294,550</u>	<u>288,707</u>	<u>(5,843)</u>

continued...

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Revenues, Expenditures and Changes**  
**in Fund Balance - Budget and Actual (Concluded)**  
**General Fund**  
**For the Year Ended February 28, 2005**

	<u>Original/ Final Budget</u>	<u>Actual</u>	<u>Actual Over (Under) Final Budget</u>
<b>Expenditures (Concluded)</b>			
Planning and economic development:			
Planning	\$ 7,000	\$ 2,993	\$ (4,007)
Economic development	9,500	3,582	(5,918)
Total planning and economic development	<u>16,500</u>	<u>6,575</u>	<u>(9,925)</u>
 Parks and recreation	 <u>27,000</u>	 <u>12,838</u>	 <u>(14,162)</u>
 Debt service:			
Principal	-	18,906	18,906
Interest and fiscal charges	-	1,641	1,641
Total debt service	<u>-</u>	<u>20,547</u>	<u>20,547</u>
 Capital outlay	 <u>55,500</u>	 <u>42,804</u>	 <u>(12,696)</u>
 Total expenditures	 <u>784,799</u>	 <u>791,909</u>	 <u>7,110</u>
 Revenues over (under) expenditures	 44,001	 (24,080)	 (68,081)
 <b>Other financing sources (uses)</b>			
Transfers out	<u>(15,000)</u>	<u>(11,685)</u>	<u>3,315</u>
 Net changes in fund balance	 29,001	 (35,765)	 (64,766)
 Fund balance, beginning of year	 <u>420,645</u>	 <u>420,645</u>	 <u>-</u>
 <b>Fund balance, end of year</b>	 <u><u>\$ 449,646</u></u>	 <u><u>\$ 384,880</u></u>	 <u><u>\$ (64,766)</u></u>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Net Assets**  
**Proprietary Funds**  
**February 28, 2005**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Sewer</b>	<b>Water</b>	<b>Total</b>
<b>Assets</b>			
Current assets:			
Cash and cash equivalents	\$ 201,464	\$ 167,829	\$ 369,293
Accounts receivable	48,708	39,898	88,606
Accrued interest receivable	-	140	140
Due from other funds	-	908	908
Inventory, at cost	3,255	1,279	4,534
Total current assets	<u>253,427</u>	<u>210,054</u>	<u>463,481</u>
Noncurrent assets:			
Capital assets not being depreciated	30,017	24,500	54,517
Capital assets being depreciated, net	<u>5,579,101</u>	<u>808,164</u>	<u>6,387,265</u>
Total noncurrent assets	<u>5,609,118</u>	<u>832,664</u>	<u>6,441,782</u>
Total assets	<u>5,862,545</u>	<u>1,042,718</u>	<u>6,905,263</u>
<b>Liabilities</b>			
Current liabilities:			
Accrued liabilities	127	240	367
Due to other funds	18,837	15,222	34,059
Accrued interest payable	37,492	8,386	45,878
Current portion of long-term debt	<u>102,000</u>	<u>25,000</u>	<u>127,000</u>
Total current liabilities	<u>158,456</u>	<u>48,848</u>	<u>207,304</u>
Long-term debt, net of current portion	<u>3,004,000</u>	<u>775,000</u>	<u>3,779,000</u>
Total liabilities	<u>3,162,456</u>	<u>823,848</u>	<u>3,986,304</u>
<b>Net Assets</b>			
Invested in capital assets, net of related debt	2,503,118	32,664	2,535,782
Unrestricted	<u>196,971</u>	<u>186,206</u>	<u>383,177</u>
Total net assets	<u>\$ 2,700,089</u>	<u>\$ 218,870</u>	<u>\$ 2,918,959</u>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Revenues, Expenses**  
**and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended February 28, 2005**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Sewer</b>	<b>Water</b>	<b>Total</b>
<b>Operating revenues</b>			
Charges for services	\$ 346,862	\$ 222,480	\$ 569,342
<b>Operating expenses</b>			
Operation and maintenance	112,112	221,152	333,264
Depreciation	183,120	41,151	224,271
Total operating expenses	295,232	262,303	557,535
Operating income (loss)	51,630	(39,823)	11,807
<b>Non-operating revenues (expenses)</b>			
Investment income	10,786	1,829	12,615
Interest expense	(100,263)	(50,780)	(151,043)
Other non-operating revenue	-	2,386	2,386
Total non-operating revenues (expenses)	(89,477)	(46,565)	(136,042)
Income (loss) before transfers	(37,847)	(86,388)	(124,235)
<b>Transfers in</b>	11,685	-	11,685
Change in net assets	(26,162)	(86,388)	(112,550)
Net assets, beginning of year	2,726,251	305,258	3,031,509
<b>Net assets, end of year</b>	<u>\$ 2,700,089</u>	<u>\$ 218,870</u>	<u>\$ 2,918,959</u>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended February 28, 2005**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Sewer</b>	<b>Water</b>	<b>Total</b>
<b>Cash flows from operating activities</b>			
Cash received from customers	\$ 342,419	\$ 211,005	\$ 553,424
Cash payments to employees	(26,106)	(82,393)	(108,499)
Cash payments to suppliers for goods and services	(80,395)	(139,803)	(220,198)
Net cash provided (used) by operating activities	235,918	(11,191)	224,727
<b>Cash flows from non-capital financing activities</b>			
Transfers in from other funds	11,685	-	11,685
Other receipts	-	2,386	2,386
Net cash provided by non-capital financing activities	11,685	2,386	14,071
<b>Cash flows from capital and related financing activities</b>			
Purchase of capital assets	(6,950)	-	(6,950)
Proceeds from issuance of long-term debt	5,036	-	5,036
Bond principal payments	(97,000)	(25,000)	(122,000)
Bond interest payments	(100,263)	(50,780)	(151,043)
Net cash (used) by capital and related financing activities	(199,177)	(75,780)	(274,957)
<b>Cash flows from investing activities</b>			
Investment income	10,786	1,829	12,615
Net increase (decrease) in cash and cash equivalents	59,212	(82,756)	(23,544)
Cash and cash equivalents, beginning of year	142,252	250,585	392,837
<b>Cash and cash equivalents, end of year</b>	<b>\$ 201,464</b>	<b>\$ 167,829</b>	<b>\$ 369,293</b>

continued...

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Cash Flows (Concluded)**  
**Proprietary Funds**  
**For the Year Ended February 28, 2005**

	<u>Business-type Activities - Enterprise Funds</u>		
	<u>Sewer</u>	<u>Water</u>	<u>Total</u>
<b>Reconciliation of operating income (loss) to net cash provided (used) by operating activities</b>			
Operating income (loss)	\$ 51,630	\$ (39,823)	\$ 11,807
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:			
Depreciation	183,120	41,151	224,271
Changes in assets and liabilities:			
Accounts receivable	(4,443)	(11,475)	(15,918)
Accounts payable	(754)	(5,348)	(6,102)
Accrued liabilities	127	240	367
Due to other funds	7,304	4,300	11,604
Accrued interest payable	<u>(1,066)</u>	<u>(236)</u>	<u>(1,302)</u>
<b>Net cash provided (used) by operating activities</b>	<u>\$ 235,918</u>	<u>\$ (11,191)</u>	<u>\$ 224,727</u>

The accompanying notes are an integral part of these financial statements.

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Fiduciary Net Assets**  
**Fiduciary Fund**  
**February 28, 2005**

	<b>Tax Collections Agency Fund</b>
	<hr/>
<b>Assets</b>	
Cash and cash equivalents	\$ 1
	<hr/> <hr/>
<b>Liabilities</b>	
Due to other governments	\$ 1
	<hr/> <hr/>

The accompanying notes are an integral part of these financial statements.

## NOTES to the FINANCIAL STATEMENTS

# VILLAGE OF THREE OAKS

## Index

### Notes to the Financial Statements

For the Year Ended February 28, 2005

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# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

In accordance with the provisions of the Governmental Accounting Standards Board's Statement No. 14, *The Financial Reporting Entity*, these financial statements present the government and its component unit, an entity for which the government is considered to be financially accountable. The discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize it is legally separate from the government. The discretely presented component unit has a February 28 year end.

**Discretely Presented Component Unit (Downtown Development Authority)** - The Downtown Development Authority was created as a tax-increment financing district to correct and prevent deterioration in the downtown district, encourage historical preservation and to promote economic growth within the downtown district. The Authority is governed by a five member board, selected by the Village Council. Furthermore, the Authority's budget is subject to approval by the Village Council.

#### B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component unit. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from the legally separate component unit for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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### C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements. Agency funds also use the accrual basis of accounting but do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, or within one year for expenditure-driven grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. Intergovernmental revenues are accrued when earned. All other revenue items are considered to be measurable and available only when cash is received by the government.

The Village reports the following major governmental funds:

The *general fund* is the Village's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Village reports the following major proprietary funds:

The *sewer fund* accounts for the activities of the Village's sewer system.

The *water fund* accounts for the activities of the Village's water distribution and treatment system.

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Village has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges to customers for sales and services. The enterprise funds also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the water and sewer system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

### **D. Assets, liabilities and equity**

#### **1. *Deposits and investments***

The Village's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorizes the Village to deposit in the accounts of federally insured banks, credit unions and savings and loan associations and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments. The Village's investment policy allows for all of these types of investments.

#### **2. *Interfund receivables and payables***

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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### 3. *Inventories and Prepaid Items*

All inventories are valued at cost using the first-in/first-out (FIFO) method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

### 4. *Capital assets*

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items constructed or acquired after 1980), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land improvements	30-40
Buildings and improvements	15-40
Furniture and Equipment	5-15
Vehicles	5-10
Water and Sewer Systems	20-50

### 5. *Compensated absences*

Village employees are not permitted to accumulate sick or vacation days to be carried over from year to year. Accordingly, no liability for compensated absences is recorded in these financial statements.

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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### 6. *Long-term obligations*

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### 7. *Fund equity*

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change. There were no designations at year end.

## II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### A. **Budgetary information**

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at fiscal year end.

The appropriated budget is prepared by fund and function. The legal level of budgetary control is the functional level. Transfers of appropriations between functions require the approval of the Village Council. There were no amendments made to the budget during the current fiscal year.

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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### B. Excess of expenditures over appropriations

For the year ended February 28, 2005, expenditures exceeded appropriations as follows:

	<u>Original/ Final Budget</u>	<u>Actual</u>	<u>Over Budget</u>
Public safety	\$ 205,199	\$ 280,879	\$ 75,680
Debt service	-	20,547	20,547

### III. DETAILED NOTES ON ALL FUNDS

#### A. Deposits and investments

Following is a reconciliation of deposit and investment balances as of February 28, 2005:

##### Statement of Net Assets

Cash and cash equivalents:

Governmental activities	\$ 249,929
Business-type activities	369,293
Component unit	83,732

##### Statement of Fiduciary Net Assets

Cash and cash equivalents:

Agency funds	<u>1</u>
--------------	----------

**Total** \$ 702,955

##### Deposits and investments

Bank deposits:

Checking/savings accounts	\$ 629,180
Certificates of deposit (due within one year)	73,575
Cash on hand	<u>200</u>

**Total** \$ 702,955

##### *Deposit and investment risk*

*Interest Rate Risk.* State law limits the allowable investments and the maturities of some of the allowable investments as identified in list of authorized investments in the accounting policies. The Village's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. All of the Village's deposits with fixed maturity dates (certificates of deposit) were due within one year.

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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*Credit Risk.* State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified in the list of authorized investments in the accounting policies. The Village's investment policy does not have specific limits in excess of state law on investment credit risk. At year end, the Village had no investments, and was therefore not exposed to credit risk.

*Custodial Credit Risk – Deposits.* Custodial credit risk is the risk that in the event of a bank failure, the Village's deposits may not be returned. State law does not require and the Village does not have a policy for deposit custodial credit risk. As of year end, \$399,259 of the Village's bank balance of \$689,232 was exposed to custodial credit risk because it was uninsured and uncollateralized.

*Concentration of Credit Risk.* State law limits allowable investments but does not limit concentration of credit risk as identified in the list of authorized investments in the accounting policies. The Village's investment policy does not have specific limits in excess of state law on concentration of credit risk. At year end, the Village had no investments, and was therefore not exposed to concentration risk.

### B. Receivables

Receivables as of year end are comprised of the following:

	<b>Governmental <u>Activities</u></b>	<b>Business-type <u>Activities</u></b>	<b>Component <u>Unit</u></b>
Taxes receivable	\$ 4,663	\$ -	\$ 52,614
Accounts receivable	1	88,606	-
Due from other governments	58,698	-	-
Interest receivable	-	140	-
Due from component unit	<u>54,820</u>	<u>-</u>	<u>-</u>
<b>Total</b>	<b><u>\$ 118,182</u></b>	<b><u>\$ 88,746</u></b>	<b><u>\$ 52,614</u></b>

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

### C. Capital assets

Capital assets activity for the year ended February 28, 2005 was as follows:

	<b>Beginning Balance</b>	<b>Additions</b>	<b>Disposals</b>	<b>Ending Balance</b>
<b>Governmental activities</b>				
Capital assets, being depreciated:				
Land improvements	\$ 47,086	\$ -	\$ -	\$ 47,086
Buildings and improvements	397,261	-	-	397,261
Furniture and equipment	492,812	-	-	492,812
Vehicles	159,286	43,708	-	202,994
Total capital assets being depreciated	1,096,445	43,708	-	1,140,153
Less accumulated depreciation for:				
Land improvements	(5,463)	(1,233)	-	(6,696)
Buildings and improvements	(100,247)	(16,951)	-	(117,198)
Furniture and equipment	(361,209)	(26,420)	-	(387,629)
Vehicles	(145,383)	(12,144)	-	(157,527)
Total accumulated depreciation	(612,302)	(56,748)	-	(669,050)
Total capital assets being depreciated, net	484,143	(13,040)	-	471,103
<b>Capital assets, net</b>	<b>\$ 484,143</b>	<b>\$ (13,040)</b>	<b>\$ -</b>	<b>\$ 471,103</b>
<b>Business-type activities</b>				
Capital assets, not being depreciated:				
Land	\$ 54,517	\$ -	\$ -	\$ 54,517
Capital assets, being depreciated:				
Equipment	205,246	6,950	-	212,196
Infrastructure	8,525,349	-	-	8,525,349
Total capital assets being depreciated	8,730,595	6,950	-	8,737,545
Less accumulated depreciation for:				
Equipment	(131,571)	(16,723)	-	(148,294)
Infrastructure	(1,994,438)	(207,548)	-	(2,201,986)
Total accumulated depreciation	(2,126,009)	(224,271)	-	(2,350,280)
Total capital assets being depreciated, net	6,604,586	(217,321)	-	6,387,265
<b>Capital assets, net</b>	<b>\$ 6,659,103</b>	<b>\$ (217,321)</b>	<b>\$ -</b>	<b>\$ 6,441,782</b>

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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Depreciation expense was charged to functions/programs of the primary government as follows:

**Governmental Activities:**

General government	\$	9,826
Public safety		9,588
Public works		21,114
Economic development		4,833
Parks		<u>11,387</u>

**Total depreciation expense –  
governmental activities**

**\$ 56,748**

**Business-type Activities:**

Sewer	\$	183,120
Water		<u>41,151</u>

**Total depreciation expense –  
business-type activities**

**\$ 224,271**

**D. Accounts payable and accrued liabilities**

Payables as of year end are comprised of the following:

	<b><u>Governmental Activities</u></b>	<b><u>Business-type Activities</u></b>	<b><u>Component Unit</u></b>
Accounts payable	\$ 14,183	\$ -	\$ -
Accrued liabilities	1,173	367	-
Accrued interest payable	384	45,878	1,430
Due to primary government	<u>-</u>	<u>-</u>	<u>54,820</u>
<b>Total</b>	<b><u>\$ 15,740</u></b>	<b><u>\$ 46,245</u></b>	<b><u>\$ 56,250</u></b>

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

### E. Interfund receivables, payables and transfers

The composition of interfund balances as of February 28, 2005, is as follows:

	Due From				
	General Fund	Nonmajor Governmental	Sewer	Water	Total
Due to:					
General Fund	\$ -	\$ 4,870	\$ 17,929	\$ 15,222	\$ 38,021
Nonmajor governmental	14,372	-	-	-	14,372
Water	-	-	908	-	908
	<u>\$ 14,372</u>	<u>\$ 4,870</u>	<u>\$ 18,837</u>	<u>\$ 15,222</u>	<u>\$ 53,301</u>

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

For the year ended February 28, 2005, interfund transfers consisted of the following:

	Transfer From		
	General Fund	Nonmajor Governmental	Total
Transfer to:			
Nonmajor governmental	\$ -	\$ 20,794	\$ 20,794
Sewer	11,685	-	11,685
	<u>\$ 11,685</u>	<u>\$ 20,794</u>	<u>\$ 32,479</u>

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

### F. Long-term debt

Long-term debt at February 28, 2005, is comprised of the following.

#### Governmental activities

2003 International Model 7400 Dump Truck installment purchase contract, due in annual installments of \$20,547, including interest at 4.25%, through 2006.

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

	Beginning Balance	Additions	Reductions	Ending Balance	Due within one year
<b>Governmental activities</b>					
2003 International Model 7400 Dump Truck installment purchase contract	\$ 38,615	\$ -	\$ 18,906	\$ 19,709	\$ 19,709

The annual requirements to service governmental activities obligations, as of February 28, 2005, are as follows:

Year Ended February 28	Governmental Activities		
	Principal	Interest	Total
2006	\$ 19,709	\$ 838	\$ 20,547

### Business-type activities

2001 Sanitary Sewer Clean Water Program Loan (through the Michigan Municipal Bond Authority), maturing serially through 2023 in annual amounts ranging from \$85,000-\$135,000, plus interest at 2.5%.

2001 Sanitary Sewer System Revenue Bonds, maturing serially through 2042 in annual amounts ranging from \$12,000-\$63,000, plus interest at 4.5%.

1978 Water Supply System Revenue Bonds, maturing serially through 2016 in annual amounts of \$15,000, plus interest at 5.0%.

1992 Water Treatment Plant, maturing serially through 2032 in annual amounts ranging from \$10,000-\$50,000, plus interest at 6.625%.

	Beginning Balance	Additions	Reductions	Ending Balance	Due within one year
<b>Business-type activities</b>					
2001 Sanitary Sewer Clean Water Program Loan	\$ 2,070,000	\$ -	\$ 85,000	\$ 1,985,000	\$ 90,000
2001 Sanitary Sewer System Revenue Bonds	1,133,000	-	12,000	1,121,000	12,000
1978 Water Supply System Revenue Bonds	180,000	-	15,000	165,000	15,000
1992 Water Treatment Plant	645,000	-	10,000	635,000	10,000
	4,028,000	-	122,000	3,906,000	127,000
Less: amount available to draw	(5,036)	5,036	-	-	-
Total business-type activities	\$ 4,022,964	\$ 5,036	\$ 122,000	\$ 3,906,000	\$ 127,000

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

The annual requirements to service business-type activities debt obligations as of February 28, 2005, are as follows:

Year Ended February 28	Business-Type Activities		
	Principal	Interest	Total
2006	\$ 127,000	\$ 148,288	\$ 275,288
2007	128,000	144,063	272,063
2008	133,000	139,753	272,753
2009	134,000	135,358	269,358
2010	140,000	130,855	270,855
2011-2015	753,000	581,415	1,334,415
2016-2020	810,000	450,197	1,260,197
2021-2025	660,000	313,372	973,372
2026-2030	352,000	212,554	564,554
2031-2035	297,000	113,649	410,649
2036-2040	252,000	56,385	308,385
2041	120,000	5,535	125,535
	<b>\$ 3,906,000</b>	<b>\$ 2,431,422</b>	<b>\$ 6,337,422</b>

### Component unit

Street Beautification Project limited tax general obligation bonds, maturing serially through 2007 in annual amounts of \$20,000, plus interest ranging from 7.10% - 7.15%.

	Beginning Balance	Additions	Reductions	Ending Balance	Due within one year
<b>Component Unit</b>					
Street Beautification Project LTGO Bonds	\$ 60,000	\$ -	\$ 20,000	\$ 40,000	\$ 20,000

The annual requirements to service component unit debt obligations as of February 28, 2005, are as follows:

Year Ended February 28	Component Unit		
	Principal	Interest	Total
2006	\$ 20,000	\$ 2,860	\$ 22,860
2007	20,000	1,430	21,430
	<b>\$ 40,000</b>	<b>\$ 4,290</b>	<b>\$ 44,290</b>

# **VILLAGE OF THREE OAKS**

## **Notes To Financial Statements**

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### **G. Segment information-enterprise funds**

The government issued revenue bonds to finance certain improvements to its water and sewer systems. Because the Sewer Fund and the Water Fund are each reported as major funds in the fund financial statements and account entirely for a specific segment, disclosures are not required herein.

## **IV. OTHER INFORMATION**

### **A. Risk management**

The Village is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended February 28, 2005, the Village carried commercial insurance to cover all risks of losses. The Village has had no settled claims resulting from these risks that exceeded its commercial coverage in any of the past three fiscal years.

### **B. Property taxes**

Village property tax revenues are recognized as revenues in the fiscal year levied to the extent that they are measurable and available. The Village bills and collects its own property taxes. Property taxes attach as an enforceable lien on property as of December 31. Village taxes are levied the following July 1 and are payable without penalty through September 15, at which time uncollected real property taxes are turned over to the County for reimbursement from their revolving tax fund. The Village continues to collect delinquent personal property taxes.

The State taxable value of all real and personal property on which Village tax levies were based for the year ended February 28, 2005, was \$29,533,073 and the millage rate was 13.7596 mills for general operations.

### **C. State Construction Code Act Compliance**

Public Act 245 of 1999 amended the State Construction Act to require Michigan municipal governments to establish fees which bear a reasonable relationship to the cost of operating their building departments. The Village's fee structure is not intended to fully recover its costs, and accordingly, the operations of the Village's building department are accounted for in the General Fund.

# VILLAGE OF THREE OAKS

## Notes To Financial Statements

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For the year ended February 28, 2005, the Village's revenue and expenditures related to its building department were as follows:

**Revenue**

Building permits	\$	6,895
Electrical permits		3,819
Mechanical permits		<u>2,098</u>
	\$	<u>12,812</u>

**Expenditures**

Building inspection	\$	<u>9,836</u>
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No reservation of fund balance was required as of February 28, 2005, due to the cumulative deficiency of revenue over expenditures from past fiscal years.

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## SUPPLEMENTARY INFORMATION

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**February 28, 2005**

	<b>Special Revenue Funds</b>		<b>Total</b>
	<b>Major</b>	<b>Local</b>	<b>Nonmajor</b>
	<b>Street</b>	<b>Street</b>	<b>Governmental</b>
			<b>Funds</b>
<b><u>ASSETS</u></b>			
Cash and cash equivalents	\$ 8,020	\$ 1,978	\$ 9,998
Due from other governments	17,202	6,381	23,583
<b><u>TOTAL ASSETS</u></b>	<b><u>\$ 25,222</u></b>	<b><u>\$ 22,731</u></b>	<b><u>\$ 47,953</u></b>
<b><u>LIABILITIES AND</u></b>			
<b><u>FUND BALANCES</u></b>			
<b>Liabilities</b>			
Accured liabilities	\$ 38	\$ 16	\$ 54
Due to other funds	4,870	-	4,870
Total liabilities	4,908	16	4,924
<b>Fund Balances</b>			
Unreserved, undesignated	20,314	22,715	43,029
<b><u>TOTAL LIABILITIES</u></b>	<b><u>\$ 25,222</u></b>	<b><u>\$ 22,731</u></b>	<b><u>\$ 47,953</u></b>
<b><u>AND FUND BALANCES</u></b>			

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balance**  
**Nonmajor Governmental Funds**  
**For the Year Ended February 28, 2005**

	<b>Special Revenue Funds</b>		<b>Total Nonmajor Governmental Funds</b>
	<b>Major Street</b>	<b>Local Street</b>	
<b>Revenues</b>			
Intergovernmental	\$ 85,502	\$ 37,088	\$ 122,590
Interest revenue	123	129	252
Total revenues	85,625	37,217	122,842
<b>Expenditures</b>			
Public works	64,063	66,943	131,006
Revenues over (under) expenditures	21,562	(29,726)	(8,164)
<b>Other financing sources (uses)</b>			
Transfers in	-	20,794	20,794
Transfers out	(20,794)	-	(20,794)
Total other financing sources (uses)	(20,794)	20,794	-
Net changes in fund balances	768	(8,932)	(8,164)
Fund balances, beginning of year	19,546	31,647	51,193
<b>Fund balances, end of year</b>	<u>\$ 20,314</u>	<u>\$ 22,715</u>	<u>\$ 43,029</u>

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Net Assets and**  
**Governmental Funds Balance Sheet**  
**Downtown Development Authority Component Unit**  
**February 28, 2005**

	<b>Debt Service Fund</b>	<b>Capital Projects Fund</b>	<b>Total</b>	<b>Adjustments</b>	<b>Statement of Net Assets</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 424	\$ 83,308	\$ 83,732	\$ -	\$ 83,732
Taxes receivable	-	52,614	52,614	-	52,614
<b>Total assets</b>	<u>\$ 424</u>	<u>\$ 135,922</u>	<u>\$ 136,346</u>	<u>-</u>	<u>136,346</u>
<b>Liabilities</b>					
Accrued interest payable	\$ -	\$ -	\$ -	\$ 1,430	\$ 1,430
Due to primary government	-	54,820	54,820	-	54,820
Long-term liabilities:					
Due within one year	-	-	-	20,000	20,000
Due in more than one year	-	-	-	20,000	20,000
<b>Total liabilities</b>	-	54,820	54,820	41,430	96,250
<b>Fund balances</b>					
Unreserved, undesignated	424	81,102	81,526	(81,526)	-
<b>Total liabilities and fund balances</b>	<u>\$ 424</u>	<u>\$ 135,922</u>	<u>\$ 136,346</u>		
<b>Net assets, unrestricted</b>				<u>\$ 40,096</u>	<u>\$ 40,096</u>

**VILLAGE OF THREE OAKS, MICHIGAN**  
**Statement of Activities and**  
**Governmental Fund Revenues, Expenditures**  
**and Changes in Fund Balance**  
**Downtown Development Authority Component Unit**  
**For the Year Ended February 28, 2005**

	<b>Debt Service Fund</b>	<b>Capital Projects Fund</b>	<b>Total</b>	<b>Adjustments</b>	<b>Statement of Activities</b>
<b>Expenditures/expenses</b>					
Downtown development	\$ -	\$ 5,066	\$ 5,066	\$ 80,174	\$ 85,240
Debt service:					
Principal	20,000	-	20,000	(20,000)	-
Interest and fiscal charges	2,140	1,730	3,870	(710)	3,160
Capital outlay	-	80,174	80,174	(80,174)	-
	<u>22,140</u>	<u>86,970</u>	<u>109,110</u>	<u>(20,710)</u>	<u>88,400</u>
Total expenditures/expenses					
<b>General revenues</b>					
Property taxes	-	74,564	74,564	-	74,564
Intergovernmental	-	41,314	41,314	-	41,314
Investment earnings	3	591	594	-	594
Other	-	100	100	-	100
	<u>3</u>	<u>116,569</u>	<u>116,572</u>	<u>-</u>	<u>116,572</u>
Total general revenues					
Excess of general revenues over (under) expenditures/expenses	<u>(22,137)</u>	<u>29,599</u>	<u>7,462</u>	<u>20,710</u>	<u>28,172</u>
<b>Other financing sources (uses)</b>					
Transfers in	22,140	-	22,140	(22,140)	-
Transfers out	-	(22,140)	(22,140)	22,140	-
	<u>22,140</u>	<u>(22,140)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total other financing sources (uses)					
Net changes in fund balances	3	7,459	7,462	(7,462)	-
Change in net assets	-	-	-	28,172	28,172
<b>Fund balance/net assets</b>					
Beginning of year	<u>421</u>	<u>73,643</u>	<u>74,064</u>	<u>(62,140)</u>	<u>11,924</u>
<b>End of year</b>	<u>\$ 424</u>	<u>\$ 81,102</u>	<u>\$ 81,526</u>	<u>\$ (41,430)</u>	<u>\$ 40,096</u>



# REHMANN ROBSON

*Certified Public Accountants*

A member of THE REHMANN GROUP



December 19, 2005

Members of the Village Council  
Village of Three Oaks  
Three Oaks, Michigan

We have audited the financial statements of the Village of Three Oaks for the year ended February 28, 2005, and have issued our report thereon dated December 19, 2005. Professional standards require that we provide you with the following information related to our audit.

### **Our Responsibility Under Auditing Standards Generally Accepted in the United States of America**

As stated in our engagement letter dated July 14, 2005, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement and are fairly presented in accordance with accounting principles generally accepted in the United States of America. Because an audit is designed to provide reasonable, but not absolute assurance and because we did not perform a detailed examination of all transactions, there is a risk that material misstatements may exist and not be detected by us.

As part of our audit, we considered the internal control of the Village of Three Oaks. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

### **Significant Accounting Policies**

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we advised management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Village of Three Oaks are described in Note 1 to the financial statements.

We noted no transactions entered into by the Village of Three Oaks during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

**Accounting Estimates**

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the useful lives of depreciable capital assets in the government-wide and enterprise fund financial statements is based on the length of time it is believed that those assets will provide some economic benefit in the future. We evaluated the key factors and assumptions used to develop the useful lives of those assets in determining that it is reasonable in relation to the financial statements taken as a whole.

**Audit Adjustments**

For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the financial statements that, in our judgment, may not have been detected except through our auditing procedures. An audit adjustment may or may not indicate matters that could have a significant effect on the Village of Three Oaks's financial reporting process (that is, cause future financial statements to be materially misstated). As described in the accompanying memorandum, we proposed numerous material adjusting journal entries, which in our judgment, had a significant effect on the Village of Three Oaks's financial reporting process.

**Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

**Consultations with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

**Issues Discussed Prior to Retention of Independent Auditors**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Village's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

**Difficulties Encountered in Performing the Audit**

We encountered no difficulties in dealing with management in performing our audit.

This letter and the accompanying memorandum are intended for the use of the Village Council, management, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

A handwritten signature in black ink, reading "Lehmann Lohman". The signature is written in a cursive style with a large, stylized 'L' at the beginning.

# **Village of Three Oaks**

## **Comments and Recommendations**

### **For the Year Ended February 28, 2005**

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During our audit we became aware of certain issues regarding internal control and financial reporting. This memorandum summarizes our comments and suggestions regarding these matters. This memorandum does not affect our report dated December 19, 2005 on the financial statements of the Village of Three Oaks.

#### **Condition of Financial Records and Preparation for the Audit**

As the Board is well aware, this was a somewhat unusual audit. In the past two years, the Village has undergone significant changes in personnel and financial processes. Added to those changes was the fact that the Village's February 29, 2004 audit, which had been completed and submitted to the State, was determined to be invalid due to licensing problems with the Village's prior auditor. Accordingly, in mid-2005, we were engaged to perform an audit of the Village's records for both February 28, 2005 and February 28, 2005. These audits, which began in July 2005, required several months to complete, and were finalized in December 2005.

Through our initial conversations with the Village in arranging for these services, management indicated that it was aware that the Village's financial records had not been properly maintained in an auditable condition, and would likely require significant adjustments in connection with the annual audit. To this end, we provided management with a comprehensive list of schedules, workpapers, and similar supporting documentation required to facilitate an audit of the Village's records. After a significant delay in obtaining requested records from the Village's prior auditor, management worked diligently to provide as much of the information needed for the audit and to prepare as many of the required schedules as possible. When this process was complete, management requested that we assist in identifying and correcting the remaining issues.

Accordingly, we invested a significant amount of time reviewing the Village's unadjusted financial records, and proposing adjusting journal entries for management's review and approval. While we were very careful not to violate either of the two over-arching principles of independence for governmental audits (auditors should not make management decisions or audit their own work), we are nevertheless concerned by the extent of adjustments required to the transactions made throughout the year ended February 28, 2005. Ideally, the Village's accounting systems and internal controls should be so designed as to allow management to properly maintain and reconcile its financial records internally, so that the annual audit is limited to simply testing and verifying the ending balances, not assisting in determining them.

Given the unusual timing of the 2004 and 2005 audits, we anticipate that some reduced amount of accounting assistance will be required in connection with the 2006 audit. Once that process is completed (something we would recommend the Village work to do rapidly) the Village will have a "clean starting point" as of February 28, 2006. We recommend that management then make maintaining the Village's books in a complete and accurate manner one of its top priorities for the new fiscal year. We would be pleased to provide any training, technical assistance, or interim financial reviews requested by the Village to ensure that the 2007 fiscal year and year-end audit run much more smoothly.

# **Village of Three Oaks**

## **Comments and Recommendations**

**For the Year Ended February 28, 2005**

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### **Accounting Software**

The Village currently uses “QuickBooks”, a small business accounting software package, to account for its financial operations. QuickBooks is not a governmental fund accounting package, and as such, is not well suited to the needs of governments. While it is technically possible to fully comply with governmental generally accepted accounting principles, state statutes, and other regulatory requirements using such a system, it requires a significant amount of manual intervention on the part of management to do so.

We recommend that management consider the possibility of upgrading its financial management system to a software package designed specifically for the governmental market. This would significantly enhance the Village’s ability to properly account for its operations and to comply with relevant regulations. We would be pleased to assist the Village in this process, if desired.

### **Accounting Policies and Procedures**

The Village does not currently have an up-to-date comprehensive set of accounting policies and procedures. In addition to being a well accepted “best practice” of local governments, certain policies are statutorily required by the State of Michigan. We recommend that the Village formally adopt and/or update policies related to cash receipts, disbursements, and depositories, investments, utility billings, payroll and personnel issues, capital assets, budgeting, and other important financial matters.

These policies should establish the required paper trail and evidence of approval (e.g., check request forms, deposit tickets, posting reports, etc.) for all key financial transactions. In addition to creating sound internal controls to safeguard the Village’s assets, these policies will also serve as a guide to management in the daily conduct of the Village’s financial operations, and to the auditors when testing for compliance with internal policies.

### **Internal Controls – Segregation of Duties**

Management is responsible for establishing and maintaining effective internal control over financial reporting and the safeguarding of the Village’s assets. In establishing appropriate internal controls, careful consideration must be given to the cost of a particular control and the related benefits to be received. Accordingly, management must make the difficult decision of what degree of risk it is willing to accept, given the government’s unique circumstances.

As is the case with many organizations of similar size, the Village lacks a sufficient number of accounting personnel in order to ensure a complete segregation of duties within its accounting function. Ideally, no single individual should ever be able to authorize a transaction, record the transaction in the accounting records, and maintain custody of the assets resulting from the transaction. Effectively, proper segregation of duties is intended to prevent an individual from committing an act of fraud or abuse and being able to conceal it.

# **Village of Three Oaks**

## **Comments and Recommendations**

**For the Year Ended February 28, 2005**

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Events of recent years have given rise to a heightened awareness of the risks of fraud and abuse, especially in the governmental environment, where public accountability is at its highest. The purpose of internal controls is to provide reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are properly authorized and recorded. Any limitations on the effectiveness of a government's internal controls carries with it a greater risk of fraud and abuse.

As stated previously, the establishing and maintaining of internal controls is the responsibility of management. As the Village's independent external auditors, we are specifically banned by professional standards from performing any management functions. In other words, the annual audit is not a part of the Village's internal control structure, and cannot not be relied upon as part of *management's* systems to deter or detect fraud and abuse.

While there are, of course, no easy answers to the challenge of balancing the costs and benefits of internal controls and the segregation of duties, we would nevertheless encourage management to actively seek ways to further strengthen its internal control structure by requiring as much independent review, reconciliation, and approval of accounting functions by qualified members of management as possible.

### **Assistance Provided During the Audit**

Despite the difficulties encountered in connection with this year's audit, we would like to extend our sincere thanks to the Village's management for the courteous and professional manner in which they dealt with our audit team. We understand that most of these problems predate existing staff and that the audit was a challenging process for all involved. Management's support and patience throughout our testing was greatly appreciated.

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